

MADE IN QATAR

Expanding Local
Fabrication in Support
of Major Projects

LNG2026

QatarEnergy LNG:
Leading the Way

MAJOR PROJECTS MILESTONES:

- > WHP13N Jacket Delivery
- > First Gas Turbine Solo
Run for NFE Train 8
- > Landmark COMP2
Jacket Installations



Made in Qatar: Powering Offshore Excellence Through Local Industry

Qatar’s North Field expansion is powering the growth of local industry, with major offshore structures and pipelines increasingly designed and built in-country—strengthening national capability and global competitiveness.

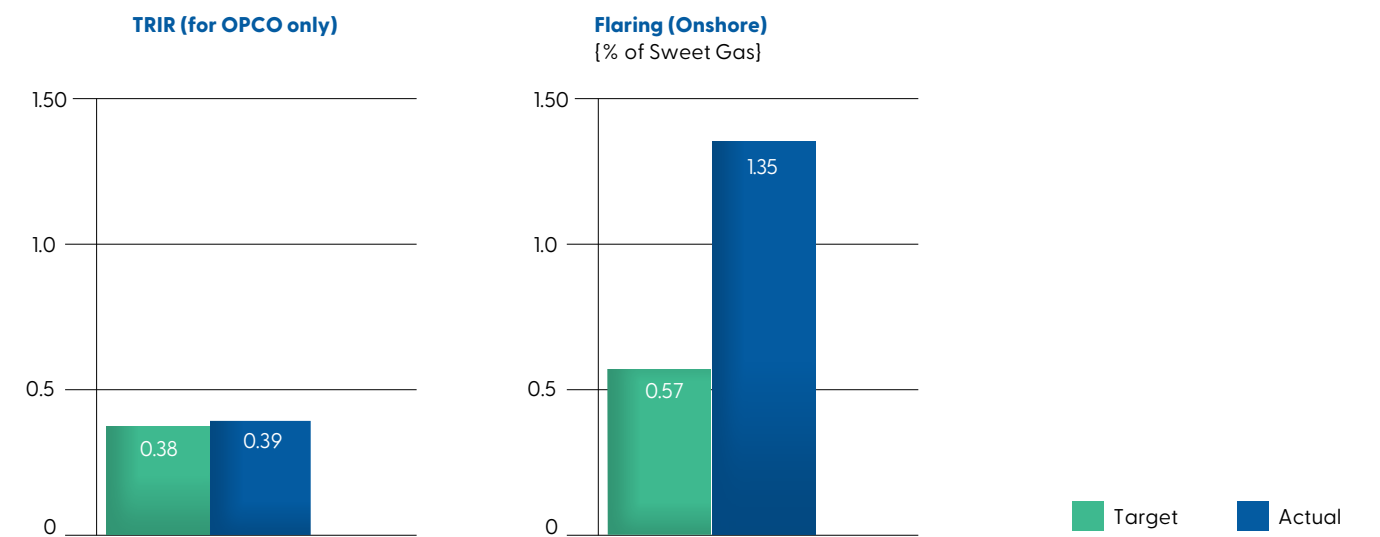


QatarEnergy LNG Corporate Scorecard

YEAR TO DATE MAY 2026



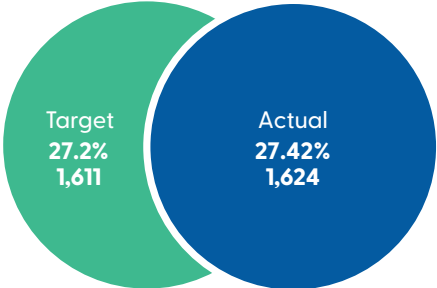
SAFETY, HEALTH AND ENVIRONMENTAL PERFORMANCE



EFFICIENT AND RELIABLE OPERATIONS		
	Target	Actual
LNG Reliability	98.1%	99%
LR Reliability	98.3%	99.9%

CUSTOMER SATISFACTION		
	Target	Actual
Late deliveries - LNG	0	0

QATARIZATION
A High Calibre and Diverse Workforce
[Total Headcount]



Contents

PIONEER
THE MAGAZINE OF QATARENERGY LNG

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> 03

CEO Message

QatarEnergy LNG: Creating opportunities to build local supply chain capacity

> 04

Made in Qatar

Expanding local fabrication in support of Major Projects Offshore

> 08

LNG2026

Company experts demonstrate global industry leadership across LNG value chain



> 12

Key Offshore Milestone

Successful installation of CP6S and LQ6S jackets at NFPS signals key transition

> 14

Leadership Offshore Visit

NFPS and Offshore Operations Leadership meet personnel at RGA and NFB



> 16

Train 8 Solo Run

NFE Onshore completes successful debut gas turbine solo run test for LNG Train 8

> 17

Leadership Commitment Workshop

IIF OES event reflects strong alignment on safety priorities and expectations

> 18

Upgrading Al Khor Community

AKC implements sustainability enhancements to reduce environmental impacts

> 19

Reinforcing Workforce Confidence

Leadership camp visits focus on solidarity, reassurance and support

> 20

AKIS Welcomes Education Minister

Programme of visits across Qatar aims to promote stability and support schools

> 21

IPIECA Water Peer-to-Peer Workshop

QatarEnergy LNG presents achievements in advanced wastewater treatment

> 22

RLIC Turtle Beach Clean-Up

NFXP teams achieve notable success during competitions at annual event



REINFORCING QATAR'S INDUSTRIAL CAPABILITIES



In recent months, QatarEnergy LNG has responded to a series of unprecedented challenges. We have endured the tragic loss of colleagues, while our operations have been tested in ways we could not have expected. Yet,

we have met these challenges with resilience, dedication, and professionalism – while still grounded by our steadfast commitment to the safety of our people and projects. We will continue to move forward with a shared determination of purpose, strength and confidence.

As QatarEnergy LNG's major projects progress, we are reinforcing Qatar's industrial capabilities. We are helping to create new opportunities for local industries to expand, innovate, and play a vital role in the nation's sustainable, long-term development.

Through close collaboration with local fabrication and service providers, we are building a stronger industrial ecosystem – enhancing operational efficiency, strengthening supply chain resilience, and creating sustainable value to both our company and the State of Qatar.

Today, facilities such as Qcon, QFAB, Qatar Shipyard Technology Solutions and Wasco are playing an increasingly important role in project delivery. Their contributions underscore the increasing sophistication and strength of Qatar's industrial sector.

This progress aligns closely with Qatar National Vision 2030, particularly in strengthening national capabilities, driving economic diversification, and enabling a more self-reliant future.

Recent milestones underscore the strength and effectiveness of these partnerships. The fabrication of the WHPI2N jacket for the North Field Production Sustainability (NFPS) Project at Qcon represents a landmark achievement—the first offshore jacket ever built in Qatar. In parallel, QFAB has steadily broadened its contributions across jacket, topsides, and subsea fabrication, reinforcing in-country capabilities in advanced offshore construction.

Additional achievements underscore the increasing maturity of Qatar's industrial support base. Locally fabricated glass-reinforced polymer structures have been successfully implemented, while approximately 300 kilometres of thermomechanically controlled processed (TMCP) line pipes have been coated in-country to support major project execution.

Another significant milestone was reached with the successful installation of the LQ6S and CP6S jackets under the NFPS Compression Investment Phase (COMP2) Project.

This achievement marked the successful completion of the first major offshore installation campaign under the NFPS Compression Projects and signalled the transition of COMP2 from onshore fabrication to full-scale offshore installation activities.

Equally noteworthy, both jackets were installed six months ahead of schedule—an accomplishment made possible through meticulous planning and seamless coordination of our project teams. Onshore, the successful completion of the first gas turbine solo run for the North Field East (NFE) LNG Train 8 Project represented another major step towards operational readiness and future production.

Our people remain at the core of all we do. Strong leadership, active engagement, and a steadfast commitment to employee wellbeing continue to define our progress.

Our commitment also extends beyond the workplace and into the communities we serve. Through sustainability enhancements and a range of environmental initiatives, we continue to create positive and lasting impacts that reflect our broader responsibility as a corporate citizen.

We move forward with a continued focus on safety and a strong sense of purpose. Guided by our values and united by a shared commitment to excellence, we will continue to deliver energy to the world safely, reliably, and sustainably, while contributing to the continued growth and prosperity of Qatar for generations to come.

Ahmad Helal Al-Mohannadi

Chief Executive Officer
QatarEnergy LNG

Made in Qatar: Expanding Local Fabrication Supports Major Projects Offshore

From the Qcon yard in Mesaieed and the QFAB yard in Ras Laffan Industrial City to advanced pipeline coating operations in Umm Alhoul, Qatar is building the industrial backbone required to deliver world-class offshore infrastructure, marking a decisive shift toward becoming a global manufacturing hub.



The NFQ15 topside (Wellhead Platform) for the NFXP project was assembled in the QFAB Yard under the 'Design One, Build Many' philosophy to drive standardisation, efficiency, and cost optimisation.

Hundreds of kilometers of pipeline. Multi-thousand-tonne offshore structures. Simultaneous fabrication across multiple sites. Behind Qatar's North Field expansion lies a scaling industrial ecosystem, increasingly designed, built and delivered within the country.

This transformation reflects the ambitions set out in Qatar National Vision 2030 and the Qatar National Manufacturing Strategy 2024-2030, where strengthening domestic industrial capability is central to long-term economic diversification and global competitiveness.

What was once strategic intent is

now translating into tangible delivery across fabrication yards, shipyards and specialised manufacturing facilities.

These achievements include the successful delivery of complex jacket and topside structures for major North Field developments by the Qcon (Qatar Engineering and Construction Company) yard in Mesaieed and the QFAB yard in Ras Laffan Industrial City (RLIC).

This progress is complemented by the local fabrication of glass-reinforced polymer (GRP) bridges at Qatar Shipyard Technology Solutions in RLIC, as well as large-scale concrete and epoxy pipeline coating at the Wasco facility near Doha.

Qcon and QFAB: Delivering Offshore Excellence Across North Field Projects

Together, Qcon and QFAB have emerged as key enablers of Qatar's offshore expansion, supporting the delivery of critical infrastructure for North Field developments. Operating at increasing scale and complexity, both yards are demonstrating the technical capability, execution discipline and operational maturity required to deliver major offshore projects locally.

The successful delivery of the NFPS WHP12N Jacket proved Qcon's capability to execute high-quality offshore jackets within demanding timelines.

Qcon Yard – Mesaieed

Qcon yard in Mesaieed has played a pivotal role in advancing Qatar's offshore projects, with recent milestones highlighting its technical progress and expanding fabrication capabilities.

WHP12N Offshore Platform Jacket

A defining early achievement was the fabrication of the WHP12N Jacket for the North Field Production Sustainability (NFPS) project, the first offshore jacket to be built in Qatar.

Delivered by Saipem, the structure marked a turning point for local fabrication. Weighing more than 2,800 tonnes (t) and designed for installation in waters approximately 50 metres (m) deep, the four-leg jacket demonstrated Qcon's ability to execute complex offshore structures at scale.

The jacket's successful delivery not only validated the yard's capability to meet demanding quality and schedule requirements, but also established in-country fabrication as a reliable contributor to Qatar's offshore development.

Further Qcon Milestones

Since then, Qcon has achieved several further milestones, including the fabrication of EPCOL offshore risers for the WHPs and riser platforms (RPs), tripods and bridges for WHP7S and WHP11S, as well as COMP2 bridges, a flare and a tripod, and has recently expanded into topside modules.

For the NFPS Compression Project, Qcon will fabricate four tripods (63 m water depth), two flare towers (88 m high), eight interconnecting bridges ranging from 40 m to 110 m in length, as well as two interface modules used to connect the existing facilities to new compression facilities CP6S and CP7S, as part of COMP2.

Earlier this year, the yard completed fabrication of two tripods and associated support platforms for the first compression complex, which will be installed offshore later this year. The two interface modules were also completed, loaded out and lifted onto their respective topsides offshore.

All remaining fabrication work has progressed well, with a completion scheduled for August. In addition, the Mesaieed fabrication yard has been awarded a similar scope for the two compression complexes, CP4S and CP6N, for COMP5.

QFAB – Ras Laffan Industrial City

The QFAB yard in RLIC has evolved into a highly capable and versatile fabrication hub, supporting multiple offshore projects in parallel. Its scope has expanded from jacket fabrication for North Field developments to increasingly complex, multidisciplinary work, including topsides fabrication.

WHP13N Jacket (NFPS Project)

A key milestone was the delivery of the WHP13N Jacket, executed by McDermott. Designed for installation

2,200 tonnes

WHP13N Jacket approximate combined weight of the foundation piles.

in 50 m water depth and weighing approximately 2,000 t, the structure reinforced QFAB's ability to deliver medium-to-large offshore jackets with precision, consistency and schedule discipline.

NFS Jackets Programme

QFAB further demonstrated its scale and efficiency with the fabrication of five jackets for the North Field South (NFS) development. Delivered within a tightly coordinated schedule and installed offshore in 2023, the programme highlighted the yard's capability to execute batch fabrication while meeting demanding installation timelines.



Weighing more than 2,800 tonnes, WHP12N represents the first offshore jacket fully fabricated in Qatar, marking a new era of local engineering for the North Field.



A key milestone was the delivery of the WHPI3N Jacket, fabricated at the QFAB Yard and executed by McDermott.

Advancing Topsides Fabrication in Qatar

Building on its success in jacket fabrication, QFAB has taken a major step forward by advancing into topsides fabrication, marking the first time structures of this scale and complexity are being manufactured in Qatar.

As part of McDermott's EPC execution strategy for the North Field Expansion Project (NFXP), for a total of 13 wellhead topsides, four wellhead topsides are being fabricated in QFAB and the other nine in Batam.

The NFXP adopts a "Design One, Build Many" (D1BM) philosophy, utilising four principal layout and riser configuration types. This approach drives standardisation, enhances efficiency and constructability, and optimises costs.

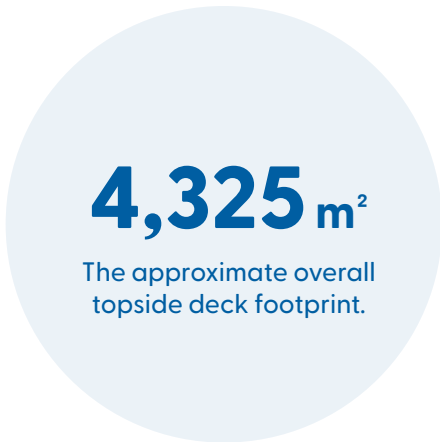
Key features of the wellhead topsides include unmanned facilities equipped with flare booms and helidecks, 15 well slots, an approximate facility area of 4,325 square metres (m²), four deck levels, and a total dry weight ranging from 3,300 to 3,600 t.

The introduction of glass-reinforced polymer for the NFS pipelines subsea structures marks a significant step forward in offering a more efficient and sustainable alternative to conventional steel.

have been deployed to maintain the required separation and protect critical infrastructure.

In total, approximately 1,500 subsea structures have been fabricated and installed across the North Field East (NFE) and NFS phases. Delivered through high-capacity fabrication programmes led primarily by QFAB, this scale of work highlights the growing capability of Qatar's local yards to support complex, multi-phase offshore developments.

While often less visible than jackets or topsides, these structures play a critical role in ensuring the integrity, safety and long-term performance of the offshore network.



An Evolving Capability

Collectively, the progress of Qcon and QFAB reflects a broader transformation in Qatar's industrial landscape.

What began with the local fabrication of offshore jackets has expanded into increasingly complex scopes, from subsea structures to, more recently, topsides fabrication, marking a significant milestone for the country. This evolution signals a shift from project-based execution overseas to sustained, in-country capability across the offshore value chain.

Wasco's Umm Alhoul facility is elevating Qatar's fabrication capabilities by coating more than 1,000 km of TMCP line pipe for NFXP and NFPS.

As these capabilities continue to mature, Qatar is not only reducing reliance on international fabrication hubs but also strengthening its position as a competitive, self-sustaining industrial centre, supporting long-term energy development and reinforcing its standing as a global energy leader.

Wasco – Coated Line Pipes

Qatar's fabrication capabilities in support of its energy sector were further enhanced with the establishment of Wasco's world-class pipe coating facility in the Umm Alhoul Free Zone near Doha. Initially, the facility was limited to applying concrete weight coating (CWC) to subsea pipelines that arrived in Qatar with fusion bonded epoxy (FBE) corrosion coating already applied overseas.

However, during the NFXP, Wasco expanded its capabilities to include the in-country application of FBE corrosion coating. This development enabled the fully integrated coating of both onshore and offshore pipeline systems within Qatar.

The Wasco facility has since been utilised across major projects, including NFXP (NFE and NFS) and NFPS (EPCOL and COMPI). Within the NFXP scope alone, the works comprised over 50 kilometres (km) of onshore pipelines (FBE-coated) and approximately 700 km of offshore pipelines (FBE with CWC), covering diameters from six inches to 38 inches.

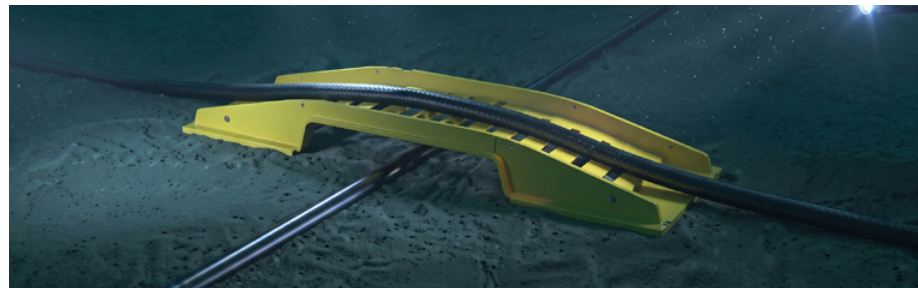
At the same time, NFPS projects included the application of concrete and epoxy coatings to approximately 300 km of thermo-mechanically controlled processed (TMCP) line pipe for pipelines routed to shore. Currently, Wasco is carrying out FBE and CWC for approximately 100 km of corrosion-resistant alloy (CRA) clad pipes for the NFPS COMP3 project.



Sustainable Subsea Solutions with GRP

The introduction of glass-reinforced polymer (GRP) marks a significant step forward in subsea engineering in Qatar. Fabricated locally for the first time, GRP is being applied across North Field projects as a more efficient and sustainable alternative to conventional steel.

During the detailed design phase of the NFS Pipeline Project, a forward-looking engineering approach enabled the adoption of GRP for subsea bridges supporting pipelines, cables and umbilicals, marking a shift from conventional steel in subsea structural applications, improving installation efficiency and overall sustainability.



Subsea Bridge 2, fabricated at Ras Laffan in collaboration between international specialists and Qatar Shipyard Technology Solutions. The deployment of glass-reinforced polymer (GRP) bridges marks the first local production of subsea cable crossing bridges of this kind.

The structures are being fabricated in Ras Laffan in collaboration between international specialists and Qatar Shipyard Technology Solutions in support of knowledge transfer and local capability development.

GRP has also been deployed in the NFPS COMP3 project, marking the first local production of subsea cable crossing bridges of this kind. These structures demonstrate the material's versatility, durability, and suitability for increasingly complex offshore applications.

Lightweight, corrosion-resistant, and adaptable to complex designs, GRP offers clear advantages over steel, enabling faster fabrication, easier installation, and improved long-term performance. The adoption of GRP reflects a broader shift toward more innovative, efficient and sustainable solutions in Qatar's offshore development.

Poised for Future Success

With the combined capabilities of Qcon, QFAB, Wasco and Qatar Shipyard Technology Solutions, Qatar is strengthening its ability to deliver increasingly complex offshore projects locally. Together, these facilities are laying the foundation for a more resilient and competitive industrial future, aligned with Qatar's long-term vision for growth and diversification.

Qatar Hosts Prestigious LNG2026



During the session 'Global LNG Dynamics: An Industry Perspective', His Excellency Saad Sherida Al-Kaabi, Minister of State for Energy Affairs, President and CEO of QatarEnergy and Chairman of QatarEnergy LNG's Board of Directors, shared the stage with Patrick Pouyanné, Chairman and CEO, TotalEnergies; Darren Woods, CEO, ExxonMobil; Wael Sawan, CEO, Shell; and Ryan Lance, CEO, ConocoPhillips.

QatarEnergy LNG demonstrated its industry leadership across the liquefied natural gas (LNG) value chain at the 21st International Conference and Exhibition on Liquefied Natural Gas (LNG2026) in Doha, with a strong programme of technical papers and poster presentations delivered by subject matter experts from across the company.

Hosted in Qatar by QatarEnergy at the Qatar National Convention Centre, LNG2026 is regarded as the world's oldest and most prestigious liquefied natural gas LNG conference. This year's event was held under the theme 'Leading LNG: Powering Today and Tomorrow'. The event opened with a spectacular opening ceremony showcasing Qatari culture and history.

During the session 'Global LNG Dynamics: An Industry Perspective', His Excellency Saad Sherida Al-Kaabi, Minister of State for Energy Affairs, President and Chief Executive Officer

(CEO) of QatarEnergy and Chairman of QatarEnergy LNG's Board of Directors, reaffirmed Qatar's belief that natural gas is the energy of the future.

The Minister emphasised the fact that the increase in global demand for LNG will continue to be driven by economic growth, as well as emerging technologies, such as artificial intelligence and data centres.

The session also featured participation from Patrick Pouyanné, Chairman and CEO of TotalEnergies; Darren Woods, CEO of ExxonMobil; Wael Sawan,

CEO of Shell; and Ryan Lance, CEO of ConocoPhillips.

Throughout the conference, contributions from QatarEnergy LNG technical experts highlighted the company's continued focus on project execution excellence, operational innovation, environmental performance, sustainability, and digital reliability enhancement, reinforcing its role as a global benchmark in LNG development and operations.

HE Saad Sherida Al-Kaabi, Minister of State for Energy Affairs, President and Chief Executive Officer (CEO) of QatarEnergy and Chairman of QatarEnergy LNG's Board of Directors, reaffirmed Qatar's belief in natural gas as the energy of the future.

Technical Insights

Across the Technical Paper Sessions, QatarEnergy LNG experts shared insights on integrated project execution under the North Field East (NFE) project, advances in LNG shipping and port operations through the QC-Max project, and practical lessons from brownfield carbon capture and storage projects.

Environmental stewardship featured prominently, with papers detailing the company's emissions reduction journey, sustainable acid gas management initiatives, and regulatory readiness in support of major project expansions. Innovative process engineering solutions were also showcased.

RL3 Asset Manager, Ahmad Hassan Al Sulaiti, acted as moderator in the conference technical programme.

Complementing the Technical Papers, QatarEnergy LNG's poster presentations at the Discovery Hub highlighted practical, field-driven innovations aimed at improving system reliability, reducing flaring, optimising cooling water systems, and enhancing safety instrumented loop performance through fault detection tools.

Additionally, a large number of employees from across the company were nominated and registered to attend the technical and executive sessions

Together, these contributions reflected QatarEnergy LNG's strong culture of knowledge sharing, continuous improvement, and commitment to delivering safe, efficient, and environmentally responsible LNG operations at scale.

LNG2026 by the Numbers

- 21**
LNG2026 has been held annually for the past 21 years
- 8**
QatarEnergy LNG subject matter experts presented eight technical papers at LNG2026
- 4**
Four Discovery Hub Poster presentations were also delivered by QatarEnergy LNG
- 20,000+**
Global participants and industry delegates at QNCC
- 35,000 m²**
Total exhibition space dedicated to the event
- 300+**
Exhibiting companies showcasing energy technologies



More than 20,000 global participants and industry delegates attended the 21st International Conference and Exhibition on Liquefied Natural Gas (LNG2026) in Doha.

In the Technical Paper Sessions, company experts shared insights on integrated project execution under the NFE project, advances in LNG shipping and port operations through QC-Max, and practical lessons from brownfield CCS projects.

LNG2026 Technical Paper Presentations



NFE Project Design and Execution

Victor Perez Carassai, Commissioning Manager, NFE EPC-1, presented a paper titled 'NFE Project Integrated Design and Execution Planning', and shared insights into integrated design and execution planning under the NFE project, with a focus on coordination, constructability, and commissioning readiness to support successful project delivery.



LNG Shipping Innovation

Jeffrey Guo, Project Manager North Field Expansion Project (NFXP) Shipping, presented 'Collaborative Model for the Design and Construction of the QC-Max', highlighting the collaborative framework behind the development of the QC-Max vessels and showcasing QatarEnergy LNG's innovation in LNG shipping, scalability and port integration.



Brownfield CCS Projects

'Lessons Learned and Best Practices in Brownfield Carbon Capture and Storage (CCS) Projects', presented by **Humayun Aziz Paracha**, Head of Project Engineering - Engineering (CO₂ Sequestration), focused on technology integration, risk mitigation, and execution strategies aimed at improving environmental performance.



Process Engineering and Reliability

Noora Ibrahim Al Hussaini, Lead of Process Engineering, Process and Engineering Optimization, presented 'A Case Study on Printed Cycle Heat Exchanger Adoption for Reliable and Enhanced Ethane Recovery at QatarEnergy LNG Facilities', demonstrating how advanced heat exchanger technology improves reliability and supports enhanced ethane recovery.



Environmental Stewardship

Hilal Saad Al-Mohannadi's presentation, 'Reducing Environmental Impact at the World's Largest LNG Company: QatarEnergy LNG's Environmental Journey', outlined the company's emissions reduction initiatives and sustainability-driven operational strategies.



GHG Emissions Reduction

Peeyush Bhargava, Completions Specialist, Performance and Optimisation, presented 'Greenhouse Gas (GHG) Emissions Reduction Journey in QatarEnergy LNG Drilling and Completion', highlighting the company's targeted strategies and technological interventions aimed at reducing emissions across drilling and completion activities.



Regulatory Readiness and Compliance

The presentation 'QatarEnergy LNG Major Projects Expansion for a Sustainable Future in a Dynamic Regulatory Framework', by **Maryam Abdulla**, addressed regulatory readiness and compliance strategies supporting large-scale LNG expansion projects.



Sustainable Acid Gas Management

Salihin Bin Mohamed Ismail presented 'QatarEnergy LNG's Momentous Leap Towards Sustainable Acid Gas Management', which showcased advancements in acid gas management that enhance sustainability, operational resilience, and environmental compliance.

LNG2026 Discovery Hub Poster Presentations

Heat Exchanger Reliability Improvement



Sayf Alawi Al-Kurbi presented 'Brazed Aluminum Heat Exchanger Reliability Improvement by Driers Sequence Change', highlighting operational improvements that

enhance heat exchanger reliability through optimised drier sequencing.

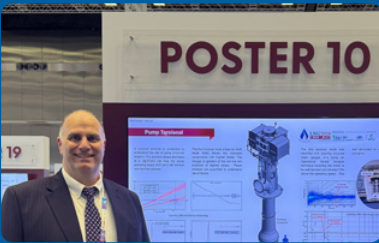
Flaring Prevention by Modifying Fuel Gas Pressure



'Flaring Prevention by Modifying the Fuel Gas Pressure Control Scheme', presented by **Abdulla Mohammed Al Emadi**, demonstrated a modification to the control scheme that reduces flaring and

improves plant stability.

Best Practices in Fresh Water Cooling



Christopher Holt presented 'Fresh Cooling Water System Best Practices in a Modern LNG Facility', in which he shared best practices that support efficiency

and long-term asset reliability.

Fault Detection Tools in Safety Instrumented Loop



to improve safety instrumented loop reliability and support proactive maintenance.

NFPS COMP2 6S Complex Reaches Major Offshore Installation Milestone



Offshore installation of the LQ6S jacket.

QatarEnergy LNG achieved a major milestone in the North Field Production Sustainability (NFPS) Compression Investment Phase (COMP2) project in late 2025 with the successful offshore installation of both CP6S and LQ6S jackets at the 6S Complex.

The achievement marks the first successful completion of the major offshore installation campaign under the NFPS Compression projects and signals the transition of COMP2 Project from onshore fabrication to offshore installation activities.

The highlight of the campaign was the installation of the CP6S compression platform jacket, the largest jacket ever installed for QatarEnergy LNG.

Weighing more than 15,000 (t), the structure exceeded conventional heavy-lift vessel capacity in the region and required an alternative installation methodology involving a barge launch, free-floating towage, and final positioning by a heavy-lift vessel offshore.

The technically demanding operation was the culmination of years of detailed planning and engineering studies and close coordination between Saipem and QatarEnergy LNG naval architects to ensure safe and seamless execution.

Alongside the CP6S installation, the LQ6S living quarters jacket was also successfully lifted and installed without incident. Both jackets were installed six

months ahead of the original project schedule, reflecting exceptional project management, operational efficiency, and strong collaborative execution across multiple teams and contractors.

Commenting on the important milestone, Robert Norman Faulds, NFPS Venture Manager, said: “Launching of a jacket is a risky business. This operation was planned with exacting precision by naval architects from Saipem and QatarEnergy LNG and executed flawlessly offshore. Both jackets are now safely installed in their target boxes, which is another significant project milestone achieved.”

With both jackets now securely in place, piling activities continued to prepare the structures to receive the living quarters and compression topsides – weighing more than 7,000 (t) and 30,000 (t) respectively – scheduled for installation in 2026.

The significant accomplishment further demonstrates QatarEnergy LNG’s commitment to the safe, timely and high-quality delivery of one of the largest and most technically complex offshore developments undertaken by the company to date.

COMP2 by the Numbers

2 Jackets

Two offshore jackets – CP6S and LQ6S – were successfully installed at the 6S Complex as part of the NFPS COMP2 project

15,000 tonnes

With a weight of more than 15,000 tonnes, the CP6S compression platform jacket is the largest jacket ever installed for QatarEnergy LNG

6 months

Both the CP6S and LQ6S jackets were successfully installed six months ahead of the original project schedule

30,000 tonnes

The compression topsides scheduled for installation in mid-2026 will weigh more than 30,000 tonnes

7,000 tonnes

The living quarters topsides to be installed at the 6S complex will weigh more than 7,000 tonnes



Launching the CP6s jacket.



Pile Installation CP6s jacket.



Pile Installation CP6s jacket.

“The operation was planned with exacting precision by naval architects from Saipem and QatarEnergy LNG and executed flawlessly offshore. Both jackets are now safely installed in their target boxes.”

– Robert Norman Faulds, NFPS Venture Manager.

NFPS and Offshore Operations Leadership Team Visits Offshore Facilities



Atef Al Mohsin, Chief Offshore, Terminals and Refining Officer, (third from front), joined by Robert Norman Faulds, NFPS Venture Manager (second from front) on the leadership visit to RGA and NFB.

North Field Production Sustainability (NFPS) and Offshore Operations Leadership recently conducted a visit to Qatar Energy LNG’s offshore facilities RasGas Alfa (RGA) and North Field Bravo (NFB), to meet face-to-face with personnel working across the platforms – and to reaffirm that their safety and wellbeing remain top priorities for the company.

Atef Al Mohsin, Chief Offshore, Terminals and Refining Officer, led the visit, joined by Robert Norman Faulds, NFPS Venture Manager. Their presence onsite underscored QatarEnergy LNG’s commitment to maintaining close engagement with its workforce and providing reassurance during challenging times.

The primary objectives of the visit were to connect with personnel, assess on-

site conditions, and ensure the wellbeing of all employees. The leadership team conveyed strong messages of care, solidarity, and support, while reiterating the company’s continued focus on safeguarding its people and maintaining operational stability.

The visit also enabled leadership to observe ongoing activities firsthand and recognise the high level of

professionalism demonstrated across the offshore workforce.

As part of the engagement, a town hall session and a series of direct discussions were held with employees. These personal interactions provided an open platform for personnel to voice concerns, ask questions and seek clarification. The leadership team

“Engaging directly with our people provided valuable insights that will support better decision-making moving forward. I extend my sincere thanks to all personnel for their continued focus on safe and reliable operations as One Team.”

— Atef Al Mohsin, Chief Offshore, Terminals and Refining Officer.

“The team has demonstrated unwavering commitment throughout both the evacuation and the return to operations. Many stepped forward when it mattered most, ensuring the safety of others and the continuity of operations.” – Robert Norman Faulds, NFPS Venture Manager.

listened attentively, offered reassurance, and shared relevant updates.

Reflecting on the visit, Atef Al Mohsin, Chief Offshore, Terminals and Refining Officer, said: “Returning to both NFB and RGA was both familiar and insightful. The smooth evacuation and remobilisation of personnel without any safety incidents reflects the professionalism and commitment of our offshore teams, as well as the strength of our planning and systems. Engaging directly with our people provided valuable insights that will support better decision-making moving forward. I extend my sincere thanks to all personnel for their continued focus on safe and reliable operations as One Team.”

Robert Norman Faulds, NFPS Venture Manager, added: “The team has

demonstrated unwavering commitment throughout both the evacuation and the return to operations. Many stepped forward when it mattered most, ensuring the safety of others and the continuity of operations. Our strength lies in our people, our values, and our shared commitment to supporting one another, even in the most challenging circumstances.”

Offshore personnel appreciated the opportunity to meet with the leadership team and hear their recognition of the commitment, professionalism and resilience demonstrated by offshore teams during this period. Together, their dedication continues to play a vital role in ensuring safe and reliable operations continue uninterrupted.

Leadership Site Visit Objectives

- Connect with personnel
- Assess on-site conditions
- Ensure the wellbeing of all employees
- Convey strong messages of care, solidarity and support
- Reiterate QatarEnergy LNG’s continued focus on safety and operational stability
- Observe ongoing activities firsthand
- Recognise the high level of professionalism demonstrated across the offshore workforce



Leadership conveyed strong messages of care, solidarity, and support, while reiterating the company’s continued focus on safety and maintaining operational stability.

First NFE LNG Train 8 Gas Turbine Solo Run Successfully Completed

A major commissioning milestone for the QatarEnergy LNG North Field East (NFE) Onshore Project was reached in late 2025 with the successful completion of the first gas turbine solo run test for LNG Train 8.

This achievement marks a critical step in the commissioning programme for the first LNG train under the NFE Project and represents significant progress toward start-up readiness.

The milestone centred on a GE Frame 9E gas turbine that forms part of the C3 Main Refrigerant Compressor (MRC) Unit, supplied under vendor scope by Baker Hughes.

The turbine is a Frame 9E AGP DLN Ultra-NOx 132 MW heavy-duty gas turbine, a proven model developed by General Electric (now GE Vernova) and widely deployed across Qatar's liquefied natural gas (LNG) facilities to drive large refrigeration compressors, including those within the NFE Project.

During the solo run, the gas turbine was operated with multiple auxiliary systems in service and coupled to a 45 MW Variable Frequency

Drive (VFD) starter/helper motor-generator. This configuration enabled successful validation of the integrated performance of the turbine, starting system and auxiliaries, prior to mechanical coupling with the compressor string.

The test confirmed the mechanical integrity, control logic, instrumentation and protection systems of the turbine package, providing assurance ahead of subsequent integrated system testing.

The activity was jointly executed by CTJV and Baker Hughes, with support from QatarEnergy LNG Project Management Team (PMT) Subject Matter Experts (SMEs) and Operations Expansion and Startup (OES). The test was completed safely and in full compliance with approved procedures, reflecting strong collaboration and alignment between contractor, vendor and project teams.

The successful first gas turbine solo run test marks a critical step in the commissioning programme for the first LNG train under the NFE Project and represents significant progress toward overall start-up readiness.

The successful solo run represents a key step toward completion of the MRC commissioning scope and is a critical enabler for achieving HA-I handover of LNG Train 8.

Following this milestone, the next major commissioning activity will be the compressor air run as a complete string after mechanical coupling of the gas turbine to the compressors. This phase will further validate the integrity of the MRC string before process hydrocarbons are introduced.

The achievement establishes a strong foundation for the upcoming commissioning and start-up phases, while also setting an important benchmark for the commissioning of the Mixed Refrigerant and Nitrogen compressors in LNG Train 8, as well as the remaining LNG trains within the wider NFE Onshore development.



The solo run test was jointly executed by CTJV and Baker Hughes, with support from QatarEnergy LNG Project Management Team (PMT) Subject Matter Experts (SMEs) and Operations Expansion and Startup (OES).

IIF OES Leadership Commitment Workshop Reinforces Safety Culture



IIF OES Leadership Commitment Workshop outcomes reflected strong alignment on safety priorities and expectations as the OES programme progresses.

QatarEnergy LNG recently marked the completion of the Incident and Injury Free (IIF) Operations Expansion and Start-Up (OES) Leadership Commitment Workshop, representing an important step in reinforcing safety expectations during the OES expansion phase.

The workshop supported the programme's journey towards safety excellence, aligning leadership on a consistent approach to safety as a core element of expansion and start-up activities. The engagement reinforced the importance of moving beyond traditional compliance towards a culture of care and high-performance safety.

During the session, OES leadership participated in structured discussions focused on the unique challenges within the current safety landscape and aligned key priorities for the next phase of the programme. The workshop also enabled the identification of improvement opportunities, reinforcing

a disciplined approach to turning challenges into opportunities.

The session provided leaders with the opportunity to define their 'Personal Stand' for safety and establish clear expectations for consistent application across their respective teams, supporting operational excellence and psychological safety during upcoming project phases.

The workshop was delivered with the participation of OES leadership, with outcomes reflecting strong alignment on safety priorities and expectations as the programme progresses. This milestone supports the continued integration of IIF principles into OES activities and provides a foundation for translating leadership commitment into frontline results.

Further updates will follow as the next stages of IIF implementation progress across OES teams.

OES leadership participated in structured discussions focused on the unique challenges within the current safety landscape and aligned key priorities for the next phase of the programme.

OES Vision and Mission

Safety is our priority. We are committed to delivering projects safely with premier quality.

Vision

- Safely deliver flawless and reliable projects, sustain a high-calibre workforce, and embed quality values into the Operations Group.

Mission

- To provide a focused bridge between Major Projects and Operations organisations and to represent Operations' best interests during project design, construction, and commissioning/start-up phases.
- To implement business processes to ensure flawless start-up and reliable operations.
- Support, integrate and ensure effective handover of projects to producing assets.
- Develop and maintain Workforce Competency.
- Implement, sustain and improve operational premier practices.

Major Environmental Sustainability Upgrades Deliver Long-Term Benefits at Al Khor Community

The largest residential community in Qatar, Al Khor Community (AKC), plays a vital role in supporting QatarEnergy LNG employees and their families, serving a population of more than 15,000 residents across more than 3,000 housing units. The community also includes four schools, a medical centre, a library and a wide range of recreational facilities.

In 2025, AKC implemented a series of sustainability-focused upgrades aimed at improving operational efficiency, reducing environmental impact and enhancing long-term resilience across the community.

The programme included the replacement of ageing air-conditioning units with modern energy-efficient systems, the expanded use of treated sewage effluent (TSE) for landscape irrigation in place of potable desalinated water supplied by Kahramaa, and upgrades to Light Emitting Diode (LED) lighting systems across the community.

The air-conditioning upgrade programme formed one of the largest components of the initiative, with 4,926 units replaced throughout the community. The project is expected to deliver an annual energy reduction of approximately 7.8 million kilowatt hours (kWh), improve overall energy efficiency

by 17% and reduce carbon emissions by around 3,600 metric tonnes annually.

In addition to the environmental benefits, the initiative is projected to generate lifetime cost savings of approximately QR8 million.

Further gains were achieved through the increased use of treated sewage effluent for irrigation, with more than 430,400 cubic metres of TSE utilised annually. This initiative alone is expected to generate annual utility savings of approximately QR3.4 million, while also significantly reducing dependence on desalinated potable water supplies.

Lighting upgrades also contributed to the community-wide efficiency improvements, with more than 4,900 light units replaced with energy-efficient LED systems. The upgrade is projected to deliver annual electricity savings of approximately 1.4 million kWh and generate more than QR 180,000 in annual cost savings.

Collectively, the initiatives represent a significant step forward in supporting QatarEnergy LNG's broader environmental sustainability objectives through practical improvements that reduce energy consumption, lower emissions and improve long-term efficiency, and quality of life at AKC.



Al Khor Community team with QatarEnergy LNG Environmental representatives at the AKC SSHE Exhibition.

AKC Sustainability Upgrade by the Numbers

- 15,000+** Residents supported within the Al Khor Community
- 3,000+** Housing units across the community
- 4,926** Air-conditioning units replaced
- 7.8 million kWh** Annual energy reduction from AC upgrades
- 17%** Improvement in overall energy efficiency
- 3,600** Metric tonnes of CO₂ emissions saved annually
- QR 8 million** Projected lifetime cost savings from AC upgrades
- 430,400+ m³** Treated sewage effluent used annually for irrigation
- QR 3.4 million** Annual utility savings from irrigation improvements
- 4,900+** Light units upgraded to LED systems
- 1.4 million kWh** Annual electricity savings from LED upgrades
- QR 180,000+** Annual savings from lighting upgrades

Leadership Presence Lifts Workforce Confidence and Unity



The QatarEnergy LNG Leadership Team visited camps across multiple sites during Ramadan and Eid, reinforcing the company's continued commitment to the safety, wellbeing and unity of its workforce. Pictured – NFE GAC.

QatarEnergy LNG's leadership recently demonstrated a strong commitment to workforce wellbeing through visible presence and reassurance across major project locations, with the aim of uplifting worker morale during a challenging period of regional uncertainty.

Nafez Bseiso, Chief Major Projects Officer, and Robert Norman Faulds, North Field Production Sustainability (NFPS) Venture Manager, together with members of the Major Projects and NFPS Leadership Team, visited camps across multiple sites, including overnight stays alongside workers.

The visits reflected a clear focus on solidarity, reassurance, and support, reinforcing the company's continued commitment to the safety, wellbeing and unity of its people.

Throughout the Holy Month of Ramadan, the CMPO, NFPS VM, and their respective teams also organised and participated in Iftar gatherings across all camps. The engagements provided opportunities for meaningful interaction and shared reflection, fostering a sense of inclusion, comfort and connection among residents.

Leadership engagement continued during the Eid holidays, with additional visits to camps to interact directly with workers. Face-to-face discussions presented a platform for them to listen to workers' concerns, offer reassurance, and strengthen trust across the workforce. The sustained leadership presence helped maintain cohesion and promote mutual understanding.

In close coordination with camp management teams, leadership also ensured that communication remained calm, clear and consistent across all locations. This approach played an important role in reinforcing stability and workforce confidence.

The positive impact of the initiative was reflected in improved morale and frank engagements among employees, which were open and positive. Javed Ibrahim Shaikh, an operator from Samsung EPC2

NFE, noted that seeing leadership stand alongside employees made him feel safe, valued and prioritised.

The effort brought together Senior Leadership, PMT, Welfare teams, WOC, counsellors, village heroes, camp representatives and management in a unified approach centred on workforce wellbeing and support. The visits delivered a powerful and enduring message: no one stands alone, and people will always remain at the heart of QatarEnergy LNG's priorities.

Reinforcing the company's shared commitment to overcoming challenges together, Nafez Bseiso, Chief Major Projects Officer, stated: "We are a family and you're never alone. United, we grow and rise stronger. Together, we will overcome and emerge even stronger. We shall prevail."

"United, we grow and rise stronger. Together, we will overcome and emerge even stronger. We shall prevail."

– Nafez Bseiso, Chief Major Projects Officer.

AKIS Honoured to Welcome Distinguished Education Ministry Delegation



The visit formed part of the Ministry of Education and Higher Education's ongoing programme of school visits across Qatar aimed at promoting stability and supporting schools in providing a secure and effective in-person learning experience for all students.

Al Khor International School (AKIS) recently had the honour of welcoming the Qatar Minister of Education and Higher Education, Her Excellency Lolwah bint Rashid bin Mohammed Al Khater, accompanied by Dr Rania Mohamed, Director of the Private Schools and Kindergartens Department, during an official visit to the British curriculum primary school.

The visit formed part of the Ministry of Education and Higher Education's ongoing programme of school visits across Qatar aimed at promoting stability and supporting schools in providing a secure and effective in-person learning experience for all students, whilst upholding the highest standards of safety and wellbeing.

During the visit, Her Excellency the Minister observed lessons in progress, engaged warmly with students, and met with members of staff. The visit provided an opportunity to witness first-hand the school's commitment to delivering high-quality education within a safe, supportive, and nurturing environment.

"We were excited to welcome Her Excellency the Minister and Dr Rania to our school and are grateful for the opportunity to meet them both. We consider ourselves very fortunate to be in a safe and caring school, as we know children in neighbouring countries may not be able to return to school and see their friends at this time. Thank you for keeping us safe. We will remember

this day for a very long time to come," said Illiyeen Zainab 6HA, Head Girl, and Abdul Ahad 6FB, Head Boy.

AKIS remains committed to working in close partnership with the Ministry of Education and Higher Education to support national priorities and ensure all students benefit from a premier educational experience.



During the visit, Her Excellency the Minister observed lessons in progress, engaged warmly with students and met with members of staff.

"We were excited to welcome Her Excellency the Minister and Dr. Rania to our school and are grateful for the opportunity to meet them both. We consider ourselves very fortunate to be in a safe and caring school."

– Illiyeen Zainab 6HA, Head Girl, and Abdul Ahad 6FB, Head Boy, AKIS.

Environmental Achievements Showcased at IPIECA Water Workshop



The second IPIECA Water Peer-to-Peer Workshop, held at QSTP in Doha in late 2025, was attended by more than 65 water and sustainability professionals.

QatarEnergy LNG presented its achievements in advanced wastewater treatment, recycling and reuse at the second IPIECA Water Peer-to-Peer Workshop, chaired by Shell Qatar and held at the Qatar Science and Technology Park in Doha in late 2025.

IPIECA is a global organisation dedicated to advancing the oil and gas industry's environmental and social performance to support sustainable development and the energy transition.

The workshop brought together more than 65 water and sustainability professionals. QatarEnergy LNG's Farhan Khan and ConocoPhillips' Mashael Al Maas presented QatarEnergy LNG's Wastewater

Recycling and Reuse (WRR) journey. Their presentation highlighted the successful implementation of membrane bioreactor (MBR) and reverse osmosis (RO) technologies that enable up to 65% wastewater recycling, supporting QatarEnergy LNG's Environmental Strategy target of achieving near-Zero Liquid Discharge (nZLD) to sea by 2030.

The engagement concluded with a site visit to the QatarEnergy LNG N3&4 WRR facility at Ras Laffan, attended by more than 20 industry representatives. This engagement showcased the company's commitment to sharing expertise and promoting best practices in advanced wastewater recycling and nZLD technologies across the industry.



QatarEnergy LNG's Farhan Khan co-presented the company's Wastewater Recycling and Reuse (WRR) journey at the event.

IPIECA Water Peer-to-Peer Workshop by The Numbers

2nd Event

The IPIECA Water Peer-to-Peer Workshop was held in Doha for the second time in late 2025

65+ Attendees

More than 65 water and sustainability professionals attended the event

65% Wastewater Recycling

The percentage of wastewater recycling achieved by QatarEnergy LNG's membrane bioreactor (MBR) and reverse osmosis (RO) technologies

2030 nZLD

The year by which QatarEnergy LNG aims to achieve near-Zero Liquid Discharge (nZLD)

20+ Representatives

More than 20 industry representatives attended the site visit to the QatarEnergy LNG N3&4 WRR facility at Ras Laffan

Annual RLIC Turtle Beach Clean-Up Demonstrates Environmental Stewardship



More than a thousand project personnel and management members from NFXP attended the beach clean-up, underlining QatarEnergy LNG's commitment to preserving natural ecosystems for future generations.

QatarEnergy LNG reaffirmed its commitment to environmental stewardship by organising the annual Turtle Beach Clean-Up at Ras Laffan Industrial City (RLIC) in February. The event brought together more than 1,000 project personnel and management members of companies, contractors and subcontractors operating within RLIC.

Demonstrating strong teamwork and environmental responsibility, QatarEnergy LNG's North Field Expansion Project (NFXP) teams distinguished themselves by securing top honours. The NFXP Onshore Project team was awarded first prize, while the NFXP Offshore Project team earned third prize in the Turtle Awareness competition.

The recognition reflected the teams' presentations of Turtle Awareness Models and their ongoing efforts to support environmental initiatives aimed at protecting Qatar's rich and sensitive marine biodiversity.

Beyond the physical clean-up of nesting beaches, the teams used the turtle awareness models to highlight the life cycle of sea turtles and emphasise the importance of maintaining debris-free habitats. The models will continue to support environmental awareness campaigns across project sites, further engaging the workforce in conservation efforts.

In parallel, NFXP continues to implement environmental programmes, including regular beach and mangrove clean-up initiatives. These efforts contribute to maintaining a healthy coastal environment while reinforcing the company's commitment to safeguarding Qatar's ecosystems.

The initiative aligns with QatarEnergy LNG's Biodiversity Roadmap and broader Long-Term Environmental Strategy. By advancing programmes that extend beyond regulatory requirements, the company continues to support the Environmental Development Pillar of Qatar National Vision 2030 and uphold its responsible approach to sustainable development.

Through collective dedication and proactive engagement, QatarEnergy LNG remains committed to preserving natural ecosystems for future generations.

Demonstrating strong teamwork and environmental responsibility, QatarEnergy LNG's North Field Expansion Project (NFXP) teams achieved notable success during the event.